

# EXHIBIT 1

1

2

3

4

5

6

7

8

9

10

11

12 United States of America v. Colburn, et al.,

13 No. 19-cr-10080-NMG (D. Mass.)

14

15 File Names: REL0001110481/REL0001110485/

16 REL0001110486/

17

18

19

20

21

22

23

24

25

United States District Court  
District of Massachusetts

**TRIAL EXHIBIT**

**8141A**

Case No. 19-CR-10080-NMG

1 [BACKGROUND NOISE / CONVERSATION]

2 WILLIAM "RICK" SINGER: ...the inner  
3 cities.

4 RUDY MEREDITH: Mm hmm.

5 WILLIAM "RICK" SINGER: Right now,  
6 those African American kids don't play volleyball  
7 (indiscernible) the inner cities.

8 RUDY MEREDITH: Sit there, sit there.

9 WILLIAM "RICK" SINGER: We're doing the  
10 same thing with soccer.

11 RUDY MEREDITH: Mm hmm.

12 WILLIAM "RICK" SINGER: So, do you know  
13 Phil Wright?

14 RUDY MEREDITH: Phil Wright from Nike?

15 WILLIAM "RICK" SINGER: No, Phil Wright  
16 is President of US Club Soccer.

17 RUDY MEREDITH: Oh, okay, yeah, yeah,  
18 yeah.

19 WILLIAM "RICK" SINGER: He coached at  
20 Stanford.

21 RUDY MEREDITH: Yeah, yeah.

22 WILLIAM "RICK" SINGER: So, what's  
23 happening in, you know, in Oakland, I bought this  
24 facility --

25 RUDY MEREDITH: Mm hmm.

1 WILLIAM "RICK" SINGER: -- called

2 Soldier Town, we just changed the name.

3 RUDY MEREDITH: Mm hmm.

4 WILLIAM "RICK" SINGER: So, it's a gym,

5 four courts, and then I just bought the Warriors'

6 facility. So, the Warriors are moving to San

7 Francisco.

8 RUDY MEREDITH: Okay.

9 WILLIAM "RICK" SINGER: So, we're going

10 to get their practice facility, which attached to

11 the Marriott, which is great. Then we made a

12 deal with the city. Then we're going to get all

13 31 parks. So, now, I'm going to run all the

14 activities in all 31 parks.

15 RUDY MEREDITH: Okay.

16 WILLIAM "RICK" SINGER: So, what I'm

17 going to do -- and then I met with Marshawn Lynch

18 two days ago --

19 RUDY MEREDITH: Yeah, he told me that,

20 yeah.

21 WILLIAM "RICK" SINGER: So, we're going

22 to a create a sports academy for inner city.

23 RUDY MEREDITH: So, how you going to

24 have time to do this and then do all the other

25 stuff, stuff with colleges and stuff --

1 [OVERLAPPING SPEAKERS]

2 RUDY MEREDITH: But how? It's  
3 impossible.

4 WILLIAM "RICK" SINGER: It's not  
5 impossible. I have people who work for me  
6 everywhere.

7 RUDY MEREDITH: But, look at you. You  
8 stay in great shape. I still got -- I still got  
9 a little flab there. You've got some shape.

10 WILLIAM "RICK" SINGER: I get off the  
11 plane, and where did I go?

12 RUDY MEREDITH: You went to the gym,  
13 all right so --

14 WILLIAM "RICK" SINGER: Right, I went  
15 to the gym and I went to the pool.

16 RUDY MEREDITH: How was your swim,  
17 Michael Phelps?

18 WILLIAM "RICK" SINGER: It was fucking  
19 great except for the BU swimmers, baby, they're  
20 taking up too many of the lanes.

21 RUDY MEREDITH: Okay. All right.

22 WILLIAM "RICK" SINGER: But it was  
23 good.

24 RUDY MEREDITH: Okay.

25 WILLIAM "RICK" SINGER: But that's how

1     you do it. You just got to stay in shape.

2                 RUDY MEREDITH: I don't know how you do  
3     it, man. So you -- alrighty, so you gotta -- I'm  
4     going to let you lead this after -- I'm -- like I  
5     said, I'm -- I

6                 WILLIAM "RICK" SINGER: So, what have  
7     you told them?

8                 RUDY MEREDITH: I haven't told them a  
9     lot -- I just -- 'cause they actually contacted  
10    me 'cause I was like, I know a coach at Harvard  
11    and they know this person at Tufts, and so they  
12    contacted me. So, I was like, oh, okay. I said,  
13    this is, like over my pay grade. I said let me  
14    just meet, and they wanted to meet. And I was  
15    like... so, I don't really know them that well,  
16    but I was like, okay, I'll meet (indiscernible)  
17    I'll come here just to make sure that --

18                WILLIAM "RICK" SINGER: Okay.

19                RUDY MEREDITH: -- make them --

20                WILLIAM "RICK" SINGER: I appreciate  
21    that.

22                RUDY MEREDITH: That's what -- you  
23    know, so, I, I wasn't going to come, but I was  
24    like ah, let me just come to be on the safe side.

25                WILLIAM "RICK" SINGER: Okay.

1 RUDY MEREDITH: 'Cause I know, so I --  
2 just, like I said, I mean, I, I don't do this. I  
3 know, you know, you just work with me directly  
4 and stuff so I... I don't know, so you can...  
5 whatever. Whatever happens, you deal with it.  
6 You know, you can talk to me about, you know,  
7 what you want to give me if... I understand,  
8 because you been taking care of me, so I'm not --

9 WILLIAM "RICK" SINGER: I'll always  
10 take care of you. That's the way we do business.

11 RUDY MEREDITH: Yeah, but how... but...  
12 all right... so if... listen, man, you crack me  
13 up, man, 'cause, since I met you, I'm like, how  
14 you doing this, man? When it's like, you giving  
15 me this much money, and then you taking this.  
16 I'm like -- you gotta be like, I don't know,  
17 just... I don't know how you do it, dude. You  
18 just --

19 [OVERLAPPING SPEAKERS]

20 RUDY MEREDITH: -- great because it's  
21 unbelievable to me how you could do this. Like,  
22 and you just -- like nothing like rolls off you,  
23 you just keep going and going and going,  
24 Energizer bunny.

25 WILLIAM "RICK" SINGER: It's no big

1 deal. I mean like, I mean, the whole... so, Nike  
2 is becoming a big deal now.

3 RUDY MEREDITH: Okay.

4 WILLIAM "RICK" SINGER: This is a  
5 fricking big deal. So, Carleton DeBose runs  
6 grassroots basketball efforts for Nike.

7 RUDY MEREDITH: Okay.

8 WILLIAM "RICK" SINGER: So, he was an  
9 inner-city Chicago kid and now he's, you know,  
10 he's in his 40s. He's running it for Nike. So,  
11 they have this thing called EYBL, which is the  
12 highest level of basketball in the country.

13 RUDY MEREDITH: Yeah.

14 WILLIAM "RICK" SINGER: And they only  
15 play against each other every other week.

16 RUDY MEREDITH: Right.

17 WILLIAM "RICK" SINGER: So, they fly on  
18 Thursday night, red eye, all the teams, go to one  
19 site and play each other. And then on Sunday  
20 afternoon at noon they all go home to their  
21 places every two weeks. So, Nike is really,  
22 really involved in this issue because Adidas has  
23 a thing, Under Armor has a thing, but everybody  
24 wants to play for Nike.

25 RUDY MEREDITH: Right.



1 WILLIAM "RICK" SINGER: So, Nike... so,  
2 actually, Carlton came to our facility yesterday.  
3 And he called me and he said this is fucking  
4 unbelievable, what you've done. And what I'm  
5 trying to do is, I'm going to create 32 new  
6 schools. And I'm going to create 32 sports  
7 academies in the inner cities all over the  
8 country.

9 RUDY MEREDITH: Right.

10 WILLIAM "RICK" SINGER: But I'm going  
11 to attach them to the community college next  
12 door, so that you can do dual enrollment.

13 RUDY MEREDITH: Okay.

14 WILLIAM "RICK" SINGER: Right, like in  
15 Washington, the state of Washington, you know,  
16 everybody does running start, which means they  
17 all walk out of high school with 30 units of  
18 college work. So, only, they have to go to  
19 college for three years.

20 RUDY MEREDITH: Why don't you just do  
21 that? You know, do the other, college stuff...?

22 WILLIAM "RICK" SINGER: No, the college  
23 stuff allows me to... So, because we work in  
24 everybody's home...

25 RUDY MEREDITH: Okay.

1 WILLIAM "RICK" SINGER: So, our whole  
2 business is in everybody's house. So, by being  
3 in everybody's home, you create amazing  
4 relationships with these families because the  
5 wealthiest families in the world are my families.

6 RUDY MEREDITH: Okay.

7 WILLIAM "RICK" SINGER: They're  
8 trusting you to come in their home. They're  
9 trusting you to take care of their kid. And then  
10 what do they do after that? They trust you to  
11 help them with their business. They give you  
12 their client, their people that work in their own  
13 companies and they make this accessible to  
14 everybody. But if we weren't in the home, it  
15 would be totally different, because when you go  
16 to an office, everybody only tells you what they  
17 need to tell you.

18 RUDY MEREDITH: Right. So, but then --  
19 so, that kid that, that family gives you  
20 \$400,000, whatever, to do something, they're  
21 doing something else with you or are you helping  
22 them some other way?

23 WILLIAM "RICK" SINGER: They'll ask me  
24 to... like, for example -- this is an extreme,  
25 extreme, extreme case. The Gateses or the

1 Jobses, I work with their families. And then,  
2 when I'm done, I'll say to Bill or Bill will say  
3 to me, hey, you know what? I think this would be  
4 great if you would give this to all your highest-  
5 level management. Make it a benefit for  
6 everybody. And then they go to their HR team and  
7 say, we're going to make this a benefit. Now,  
8 all of a sudden, I go from having the Gateses to  
9 now I have 50 of their top executives.

10 RUDY MEREDITH: Right.

11 WILLIAM "RICK" SINGER: And then, what  
12 happens is, because you create a relationship,  
13 and we're doing so many things, guys will say to  
14 you, "Hey, listen, you know, we're a publicly-  
15 traded company. I can't talk to anybody, 'cause  
16 it's against the law. So, would you be my muse?  
17 Would you coach me?"

18 RUDY MEREDITH: Okay.

19 WILLIAM "RICK" SINGER: Because they  
20 want to share. They want to have ideas. They  
21 want to connect points, but they can't because,  
22 you know, they say anything about what's going on  
23 in their companies, it's illegal.

24 RUDY MEREDITH: Oh, Okay. All right, I  
25 got you.

1 WILLIAM "RICK" SINGER: Totally  
2 illegal. So, and then the other part is, you  
3 don't want to tell your COO, because the board  
4 can make your COO the president at any time.

5 RUDY MEREDITH: Right.

6 WILLIAM "RICK" SINGER: So, they have  
7 to be really careful in how, and what they  
8 communicate to their other people. Or, if  
9 they're unsure of themselves, or insure of --  
10 they need somebody to bounce things off of.

11 RUDY MEREDITH: Okay.

12 WILLIAM "RICK" SINGER: So, it opens up  
13 a whole 'nother door for them.

14 RUDY MEREDITH: Then how's it -- the  
15 college stuff coming and help them getting in the  
16 college, how's that -- like...?

17 WILLIAM "RICK" SINGER: That's how we  
18 start, that's how we get in the door.

19 RUDY MEREDITH: Oh, that's how you get  
20 in the door. Oh, so you help this kid get into  
21 college, you help this family, they pay you, but  
22 then that opens the door for --

23 WILLIAM "RICK" SINGER: Everything  
24 else.

25 RUDY MEREDITH: -- all the other

1 things.

2 WILLIAM "RICK" SINGER: Because I just  
3 spent two, three, four years at your home, every  
4 week, every fourth week. And now, I know  
5 everything about you, you know everything about  
6 me. Because, remember, I'm in your home. I know  
7 everything.

8 RUDY MEREDITH: So, family is willing  
9 to pay this much, like \$400-, \$500,000 for this?

10 WILLIAM "RICK" SINGER: For certain  
11 schools. But other schools they just pay us  
12 \$8,000 a year, and we help them. We do all the  
13 SAT prep, we do applications with them, do... and  
14 they just pay us 8,000. If I were... I could  
15 charge \$20,000 a family.

16 RUDY MEREDITH: Right.

17 WILLIAM "RICK" SINGER: We don't.  
18 We're fine. We're doing just fine, right? And  
19 there's a group of families that want to ensure  
20 that their kids get in. So, for --

21 RUDY MEREDITH: So, you tell me there's  
22 a family out there that say, oh, I want to get my  
23 daughter into Tufts or Harvard --

24 WILLIAM "RICK" SINGER: Absolutely.

25 RUDY MEREDITH: And they're willing to

1 pay --

2 WILLIAM "RICK" SINGER: Yeah.

3 RUDY MEREDITH: Whatever, \$500-,  
4 \$600,000?

5 WILLIAM "RICK" SINGER: So, I'm going  
6 to tell them, I'd say, so, here's the catch: I  
7 teach you how to get in.

8 RUDY MEREDITH: Mm hmm.

9 WILLIAM "RICK" SINGER: We can go in  
10 the front door. You can go in the back door. Or  
11 I'll take you through the side door.

12 RUDY MEREDITH: Mm hmm.

13 WILLIAM "RICK" SINGER: So, the front  
14 door means you get in on your own. The back  
15 door, for example, at your school, costs 40  
16 million.

17 RUDY MEREDITH: Forth million? What do  
18 you mean, 40 million?

19 WILLIAM "RICK" SINGER: If I want to go  
20 to Yale --

21 RUDY MEREDITH: Uh huh.

22 WILLIAM "RICK" SINGER: -- and I want  
23 to go through institutional advancement with a  
24 guarantee, they're asking for 40 million.

25 RUDY MEREDITH: Forty million?

1 WILLIAM "RICK" SINGER: At your school.

2 RUDY MEREDITH: That doesn't make any  
3 sense to me.

4 WILLIAM "RICK" SINGER: Sure it does.  
5 Your development people, the special gifts, the  
6 gifts people, that's what they're asking for.

7 RUDY MEREDITH: Well, usually, it's  
8 things like a special project or something.  
9 You're just saying, just in generally speaking --

10 WILLIAM "RICK" SINGER: TO guarantee  
11 your kid in, that's the number they're asking  
12 for.

13 RUDY MEREDITH: Forty million? So,  
14 you're telling me then... so, if you -- if I got  
15 your kid in, and you gave me 400, are they giving  
16 you a thousand? I mean a million??

17 WILLIAM "RICK" SINGER: No. I'm not  
18 taking a dime of that money.

19 RUDY MEREDITH: So, you're going  
20 through -- will they be helping you other ways?

21 WILLIAM "RICK" SINGER: Lots of other  
22 ways, right. Because when I do that for them,  
23 the door opens for everything. I can call them  
24 at any time and just say, "Listen, I need access  
25 to this guy," or "Can you make a phone call here?"

1 Can you do that?" Like, I have a family right  
2 now, he is a water guy. So, they're an Italian  
3 family, live in LA but they're from Italy, and he  
4 has created a water treatment to save cities 25  
5 million every two years. It's huge for a city,  
6 right. So, I said to Devin, I said -- now I've  
7 got his kid in USC and he shouldn't have got into  
8 USC; he got in. And I said to Devin, "Okay,  
9 here's what I need you to do. I need to play  
10 both sides of the street. But I want you to  
11 know, and I'm telling you up front I'm playing  
12 both sides of the street." So, I am going to  
13 save the city of Oakland, I'm going to save the  
14 city of Chicago, \$25 million over two years, and  
15 I'm going to tell the mayor, this is how we're  
16 going to do it: I'm going to bring your team in,  
17 and then I have told the mayor, I need to get one  
18 sixth of that \$25 million savings, has to be  
19 given to my foundation to fund the inner city  
20 projects were doing. Okay? Devin, because I'm  
21 going to bring you in, I need one fourth of the  
22 profit to be given to me from our company, to my  
23 foundation, so I can do inner city stuff.

24 RUDY MEREDITH: Okay.

25 WILLIAM "RICK" SINGER: So, but I



1   couldn't say that to them, or couldn't get to  
2   that guy, if it wasn't that I worked in his house  
3   for three years.

4               RUDY MEREDITH:   Okay.

5               WILLIAM "RICK" SINGER:   So, what I do  
6   is, I go into people's homes and I start figuring  
7   out, how can they help me?

8               RUDY MEREDITH:   Okay.

9               WILLIAM "RICK" SINGER:   Like we started  
10   a jobs company.   So, I can get -- I have 100 jobs  
11   a year that I could get in the entertainment  
12   industry --NBC, CBS, Netflix, Amazon -- I can get  
13   kids, or people, jobs, because I have all the  
14   CEOs.

15              RUDY MEREDITH:   Does anybody ever  
16   question any of this, anything?   Okay.   You know  
17   what you're doing man, you're the man.

18              WILLIAM "RICK" SINGER:   I've been doing  
19   this a long time.

20              RUDY MEREDITH:   Oh, you're the man,  
21   you're -- listen, you the man, you the man.   You  
22   the man.

23              WILLIAM "RICK" SINGER:   And you know  
24   what, it all just attaches to each other.

25              RUDY MEREDITH:   Okay.

1 WILLIAM "RICK" SINGER: So, when  
2 there's another opportunity comes up, now I help  
3 that family, that family opens up another door.  
4 Like, for example, the family that -- the  
5 Rosenblooms, they own the Rams, right?

6 RUDY MEREDITH: Mm hmm.

7 WILLIAM "RICK" SINGER: I had all three  
8 of their kids. Chip says to me, "We're getting  
9 ready to sell the team to Stan Kroenke...", who  
10 at that time only owned 20 percent; the family  
11 owned 80 percent. So, they flipped it 80-20.  
12 So, Chip said to me, "Do you want in this deal?"  
13 Now, I would never be able to get in this deal.  
14 He said, "This is how much you want, and you can  
15 get one to two percent on this deal if you put up  
16 this money." Well, I have access, with no terms  
17 -- I'm in on their deal, right.

18 We bought an English premier team,  
19 right, Swansea City. They got relegated. I told  
20 these fuckers what to do, they don't want to  
21 listen to me. So, and the same thing, we got the  
22 Kings. So, we're doing all these things. I  
23 would not be in any of these deals if it wasn't  
24 that I was in everybody's home.

25 Like, we own -- I own three percent of

1 Tesla. When I got in with Tesla, I paid 39 cents  
2 on the dollar. I was one of the first guys in.  
3 It's worth \$274 per share.

4 RUDY MEREDITH: Okay.

5 WILLIAM "RICK" SINGER: All right.

6 RUDY MEREDITH: So, you can retire,  
7 man.

8 WILLIAM "RICK" SINGER: I've been  
9 retired twice. What am I going to do, stay home?

10 RUDY MEREDITH: No.

11 WILLIAM "RICK" SINGER: You can only  
12 work out so much.

13 RUDY MEREDITH: True, true. That's  
14 true, that's true. You got to stay active.

15 WILLIAM "RICK" SINGER: And this is my  
16 last my hurrah.

17 RUDY MEREDITH: Okay.

18 WILLIAM "RICK" SINGER: So, we're --  
19 started seven new projects and I'm going to go  
20 through them all, and if some work out -- I've  
21 already had to cut two of them, because I knew  
22 they wouldn't make it -- I cut two CEOs and let  
23 them go and... see what happens.

24 RUDY MEREDITH: Okay.

25 WILLIAM "RICK" SINGER: Just trying.

1 RUDY MEREDITH: So, what do you got  
2 going on this year for schools, right now?

3 WILLIAM "RICK" SINGER: What do you  
4 mean? Oh, I've done over 700 of these.

5 RUDY MEREDITH: But over time, not  
6 right now?

7 WILLIAM "RICK" SINGER: Oh yeah, this  
8 year.

9 RUDY MEREDITH: Seven hundred -- right  
10 -- I thought you meant over a period of time.

11 WILLIAM "RICK" SINGER: Right now.

12 RUDY MEREDITH: Right now, this point -  
13 -

14 WILLIAM "RICK" SINGER: Yeah.

15 RUDY MEREDITH: -- 700 going on right  
16 now?

17 WILLIAM "RICK" SINGER: I got 28 of  
18 them at USC. I got almost -- probably be 20 by  
19 the time we're done -- at Berkeley; 14 in UCLA --  
20 I got them everywhere. I got six at Stanford.  
21 We got Harvard, where this guy's coming from, we  
22 got five already.

23 RUDY MEREDITH: You already have five  
24 at Harvard?

25 WILLIAM "RICK" SINGER: For this year.

1           RUDY MEREDITH: I can't keep track. I  
2 can't remember kids' names on my team and you...

3           WILLIAM "RICK" SINGER: Well, sometimes  
4 that's an issue. So, sometimes people will say  
5 to me, "Did you have....," blah, blah, blah, and  
6 I'll be like, "God, that name sounds fucking  
7 familiar." Or I get a phone call and I'm like  
8 is... that number, but I don't have the name on  
9 it, and I'm like... So, that happens to me.

10          RUDY MEREDITH: That happens to me all  
11 the time.

12          WILLIAM "RICK" SINGER: I have so many  
13 frigging --

14          RUDY MEREDITH: Can't keep track of all  
15 this stuff.

16          WILLIAM "RICK" SINGER: Yeah, so like,  
17 there's this guy, here, called me at the top  
18 here, his name is Garry Reeves; African American  
19 guy, who has a TV show called Give. So, it's all  
20 about giving back, right? So, Blair Underwood is  
21 the host. So, Blair, he's calling me that Blair  
22 needs to meet with me, and Warren Moon, and they  
23 all want to be -- and I'm like, what you guys  
24 want is you want money. Like here, Tennessee  
25 (indiscernible), I've had all three of their kids

1 -- I can't remember their frigging name.

2 [LAUGHTER] I can't remember names...

3 RUDY MEREDITH: Right. That happens.

4 That's why I'm saying, how you keep track of all

5 this and knowing all this and I just think it's

6 hard. I don't know how... I just... You have any

7 other Ivy League schools?

8 WILLIAM "RICK" SINGER: Oh yeah. I

9 want more, because what happens is, every year we

10 got more and more kids that want to come, and so

11 there's only so many spots, right?

12 RUDY MEREDITH: Right.

13 WILLIAM "RICK" SINGER: So, I'll take

14 anyplace that's strong academically. Like,

15 where's your relationships at?

16 RUDY MEREDITH: Well, I mean, could be

17 at Harvard, (indiscernible) could be at Tufts.

18 Like I said, I don't know him that well. I know

19 some coaches, but they contacted me so I --

20 WILLIAM "RICK" SINGER: So, how did

21 that happen?

22 RUDY MEREDITH: So, how it happened was

23 -- because remember we talked about, you said

24 Tufts --

25 WILLIAM "RICK" SINGER: Yeah, yeah.

1           RUDY MEREDITH:  -- and Harvard, before,  
2  remember you said that?  So, then I was like,  
3  trying to like talking with coach at Harvard,  
4  that I know.  And he's like, "Well, you know  
5  what?  I think this rugby person might be of  
6  value, and he said that they might know somebody  
7  at Tufts."  And I said, "Okay.  So, let them know  
8  to contact me if they interested."  And they  
9  said, "Okay."  And then they called me.

10           WILLIAM "RICK" SINGER:  Okay.

11           RUDY MEREDITH:  Like out of the blue,  
12  like out of the blue, call me say, "Listen, we  
13  got to come up here.  We got to do this."  
14  Because I guess they want to do something for  
15  this year, maybe, I don't know.  I have no idea,  
16  dude, so, I'm just --

17           WILLIAM "RICK" SINGER:  I bet it.  
18  Well, it's kind of like -- here, the sailing  
19  coach at Stanford, I'm in his office and I said,  
20  "John, who else could I talk to here?"  He says,  
21  "Right across the hall, women's lacrosse.  They  
22  need help."  So, he calls her in here and I  
23  explained the deal, and she's like, "I'll do that  
24  every year."

25           RUDY MEREDITH:  Okay.

1 WILLIAM "RICK" SINGER: All you got to  
2 do... I don't have a choice.

3 RUDY MEREDITH: So, like I said, I  
4 don't know -- that's why I said, that's why I'm  
5 coming with you, because I had no idea. I just  
6 know the soccer people --

7 WILLIAM "RICK" SINGER: No, no, this is  
8 great.

9 RUDY MEREDITH: -- I don't know them --

10 WILLIAM "RICK" SINGER: And do the  
11 soccer people not need help?

12 RUDY MEREDITH: Probably soccer people  
13 do too, but this person said that they, and  
14 admissions and alumni, development and alumni.  
15 So, they're like... I was like, okay, well this  
16 person --

17 WILLIAM "RICK" SINGER: See, the  
18 problem is that I don't know if those guys, they  
19 don't have spots.

20 RUDY MEREDITH: Yeah, but development  
21 does.

22 WILLIAM "RICK" SINGER: The do, in a  
23 way.

24 RUDY MEREDITH: Yeah. But see, but it  
25 sounded like they could help.



1 WILLIAM "RICK" SINGER: Really?

2 RUDY MEREDITH: They came to me. So,  
3 they must think something -- well, again, we'll  
4 find out --

5 WILLIAM "RICK" SINGER: Yeah.

6 RUDY MEREDITH: -- 'cause they  
7 contacted me. So, I didn't contact them, they  
8 contacted me.

9 WILLIAM "RICK" SINGER: Like Tommy  
10 Hamburger, he gave me a spot.

11 RUDY MEREDITH: Right.

12 WILLIAM "RICK" SINGER: Right. I gave  
13 him a player.

14 RUDY MEREDITH: Mm hmm.

15 WILLIAM "RICK" SINGER: So, that's the  
16 thing. I don't know -- I never, ever, have been  
17 able to get a spot for development. It's always  
18 had to come out of athletics, never --

19 RUDY MEREDITH: But it's development  
20 and alumni, so it might be situation where --  
21 that can be able to -- or it could be from the  
22 athletic department too. I don't know.

23 WILLIAM "RICK" SINGER: Sometimes the  
24 development guy is working with athletics, and  
25 they know they need to raise money.

1 RUDY MEREDITH: That's what I --

2 WILLIAM "RICK" SINGER: They're having  
3 a hell of a time getting money.

4 RUDY MEREDITH: That's what I think,  
5 because they came to me. So, I didn't contact  
6 them, they contacted me.

7 WILLIAM "RICK" SINGER: No, it makes  
8 sense. That makes sense.

9 RUDY MEREDITH: So, we'll see.

10 WILLIAM "RICK" SINGER: So, did you  
11 find me my soccer girl yet?

12 RUDY MEREDITH: How old are you, man?

13 WILLIAM "RICK" SINGER: Huh?

14 RUDY MEREDITH: How old are you??

15 WILLIAM "RICK" SINGER: I'm, I'll be...  
16 actually, I was 58 two days ago.

17 RUDY MEREDITH: Fifty-eight two days  
18 ago?

19 WILLIAM "RICK" SINGER: But I'm like  
20 40.

21 RUDY MEREDITH: Listen, to this is what  
22 we're going to do, dude.

23 WILLIAM "RICK" SINGER: I just... I  
24 dated... I went out with a gal last night, before  
25 I came here, she's 40. She was a cheerleader at

1 UCLA. But she's just... she's in amazing shape,  
2 but she's way, way too skinny. I mean, she's  
3 like a bone, and she just adopted a child --

4 RUDY MEREDITH: Right.

5 WILLIAM "RICK" SINGER: -- who's five.  
6 She wants to have another child. And I'm not  
7 ready to have another child.

8 RUDY MEREDITH: Right, right.

9 WILLIAM "RICK" SINGER: And my son's in  
10 college, he's in graduate school. Like, I'm not  
11 ready to have... I don't mind having kids, but I  
12 don't want to have baby kids.

13 RUDY MEREDITH: Right, exactly.

14 Exactly. Well, say, when I go to this Indian  
15 Wells kickball tournament, in November --

16 WILLIAM "RICK" SINGER: I know, we're  
17 going to be having pickle ball in Oakland, I'm  
18 telling you.

19 RUDY MEREDITH: I'm coming out there,  
20 I'm going to head out there a little bit early, a  
21 couple of days early. I'm going to meet with  
22 some of my older alums.

23 WILLIAM "RICK" SINGER: So, you could  
24 stay at my house and come to Newport a day or two  
25 early.

1 RUDY MEREDITH: I could do that.

2 WILLIAM "RICK" SINGER: You'd rather be  
3 in beach --

4 RUDY MEREDITH: Of course.

5 WILLIAM "RICK" SINGER: -- than go to  
6 the desert for a couple of days.

7 RUDY MEREDITH: I'll do that. I'll  
8 plan on it.

9 WILLIAM "RICK" SINGER: You can stay at  
10 my house.

11 RUDY MEREDITH: All right, I'll plan on  
12 that. How far is that from Indian Wells?

13 WILLIAM "RICK" SINGER: It's over an  
14 hour, hour, because you're in the desert.

15 RUDY MEREDITH: Yeah. [ANSWERS PHONE]  
16 Hello? Yeah, I'm cool. Everything's cool. Me  
17 and him, yeah, we're good, we're talking, we're  
18 going to be here. Okay. All right, perfect.  
19 All right, thanks. All right, bye-bye.

20 WILLIAM "RICK" SINGER: You're in the  
21 desert. I'm at the ocean. I'm on the water.

22 RUDY MEREDITH: Okay.

23 WILLIAM "RICK" SINGER: Are you coming  
24 with your wife?

25 RUDY MEREDITH: No, I'll be going

1     myself.

2                 WILLIAM "RICK" SINGER:   Okay.   So come,  
3     and you could stay and then -- have you ever  
4     paddle boarded?

5                 RUDY MEREDITH:   No.

6                 WILLIAM "RICK" SINGER:   Do you swim?

7                 RUDY MEREDITH:   Eh?

8                 WILLIAM "RICK" SINGER:   You won't fall  
9     so... it'll be fine.   I'll take you paddle  
10    boarding on the bay.

11                RUDY MEREDITH:   Yeah.

12                WILLIAM "RICK" SINGER:   And you can  
13    hang out, be by the water and you can invite your  
14    girls to my house.

15                RUDY MEREDITH:   Okay.

16                WILLIAM "RICK" SINGER:   Tell them to  
17    come for dinner.

18                RUDY MEREDITH:   We have a lot of alums  
19    out there.

20                WILLIAM "RICK" SINGER:   I'll bet.

21                RUDY MEREDITH:   A lot of alums out  
22    there.

23                WILLIAM "RICK" SINGER:   Who wouldn't  
24    want to live there.

25                RUDY MEREDITH:   Yeah, yeah, a lot of

1 alums out there. So...

2 WILLIAM "RICK" SINGER: So, how's your  
3 house in Florida?

4 RUDY MEREDITH: Not finished yet.

5 WILLIAM "RICK" SINGER: So, you're  
6 dealing what I'm dealing.

7 RUDY MEREDITH: Yeah, they're not  
8 finished yet.

9 WILLIAM "RICK" SINGER: So, how much  
10 more do you have to put in?

11 RUDY MEREDITH: You know, you put a  
12 little bit in each time you -- they build  
13 something, or they get everything, like finish  
14 the electric or whatever, and then you give them  
15 more money, you give them this part, you do the  
16 painting, you give the more money to do the  
17 driveway, give them more money. So, we're  
18 probably getting close to -- they said it's going  
19 to be finished in November. We'll see.

20 WILLIAM "RICK" SINGER: And how much  
21 will you have spent?

22 RUDY MEREDITH: Probably 380, 390.

23 WILLIAM "RICK" SINGER: How much was  
24 the land?

25 RUDY MEREDITH: The land was like 100

1 maybe, 75 - 75, 100.

2 WILLIAM "RICK" SINGER: So, where is  
3 this?

4 RUDY MEREDITH: Amelia Island. It's  
5 right outside of Jacksonville.

6 WILLIAM "RICK" SINGER: One of my CEOs  
7 lives there. She wanted me to buy in  
8 Jacksonville.

9 RUDY MEREDITH: This is right outside  
10 Jacksonville.

11 WILLIAM "RICK" SINGER: Why did you  
12 guys pick there?

13 RUDY MEREDITH: My wife picked it out.  
14 She wanted a place that wasn't like, you know,  
15 that wasn't all like --

16 WILLIAM "RICK" SINGER: Super  
17 expensive.

18 RUDY MEREDITH: -- super expensive, but  
19 wasn't like Orlando, Miami, she was like, we been  
20 there too many times, those places; just kind of  
21 want to be able to go to relax and just chill  
22 and...

23 WILLIAM "RICK" SINGER: And do you have  
24 kids?

25 RUDY MEREDITH: No, no kids.

1 WILLIAM "RICK" SINGER: How come?

2 You'd be a great dad.

3 RUDY MEREDITH: Well, the problem is,  
4 we were trying to have kids, then we got a little  
5 older, we're like, well, if we have kids now, we  
6 can't make this move to live where we live. I  
7 mean, we couldn't afford to live where we live if  
8 we had kids. So, we decided not to have kids and  
9 we just decided... we're going to --

10 WILLIAM "RICK" SINGER: What are you  
11 going to do with the next 400? Do you have a  
12 plan?

13 RUDY MEREDITH: I don't know. I don't  
14 know.

15 WILLIAM "RICK" SINGER: You either got  
16 to invest it or you got to --

17 RUDY MEREDITH: That's what I was  
18 thinking. I mean, I was going to talk to you  
19 about that once we got --

20 WILLIAM "RICK" SINGER: You got to make  
21 some money on it.

22 RUDY MEREDITH: Yeah, I got to -- we're  
23 going to talk to you about that once we get to  
24 that point.

25 WILLIAM "RICK" SINGER: Definitely got



1 to make some money on it.

2 RUDY MEREDITH: That's what I was  
3 thinking, you know. But I don't worry about it.  
4 I just, you know, take it one day at a time.

5 WILLIAM "RICK" SINGER: How's the AD?

6 RUDY MEREDITH: New AD is great.

7 WILLIAM "RICK" SINGER: You love her?

8 RUDY MEREDITH: Love her, new AD is  
9 great. She's going to change things around.  
10 She's going to be good. I'm excited. I'm  
11 excited, this new AD, very, very excited --  
12 different, completely different than last AD.

13 WILLIAM "RICK" SINGER: Why is that?

14 RUDY MEREDITH: She's just a little bit  
15 more hands on and she's like, she does all her  
16 homework before she kind of talks to you. In  
17 other words, other guy was like -- he would like  
18 -- if you get caught off guard, he would really  
19 get really pissed off instead of just wait and  
20 let me get all the information, and come back to  
21 -- he would just kind of react. She's like, all  
22 right, let me ask all these questions first and  
23 find out, and then, all right, let's have a  
24 meeting about this information.

25 WILLIAM "RICK" SINGER: Okay.

1 RUDY MEREDITH: You know what I'm  
2 saying? It's like that's kind of how she is.  
3 And I like that. Our meetings have been better,  
4 everything's been good.

5 WILLIAM "RICK" SINGER: Is her mandate  
6 to beat Harvard, to beat --?

7 RUDY MEREDITH: Yes. Yes, she wants to  
8 win. She's like, we got more -- we have more  
9 resources at Yale than we do at Colgate, and we  
10 still won at Colgate. So, that's kind of like  
11 been her, kind of been her attitude. So, you  
12 know, I'm excited.

13 WILLIAM "RICK" SINGER: And what sports  
14 does she come from?

15 RUDY MEREDITH: She was a volleyball  
16 player. She coached volleyball too. So, she was  
17 a coach. I like ADs that were coaches, because  
18 they kind of -- they seem to understand what's  
19 going on.

20 WILLIAM "RICK" SINGER: Who's your big  
21 -- is basketball your big sport?

22 RUDY MEREDITH: Probably football,  
23 basketball, hockey, and lacrosse now.

24 WILLIAM "RICK" SINGER: Really?

25 RUDY MEREDITH: Yeah, because they won

1 national championship.

2 WILLIAM "RICK" SINGER: Who won  
3 national championship?

4 RUDY MEREDITH: Lacrosse, Yale  
5 lacrosse, men's lacrosse last year, won the  
6 national championships.

7 WILLIAM "RICK" SINGER: Did they,  
8 really?

9 RUDY MEREDITH: Yeah, they won.

10 WILLIAM "RICK" SINGER: That's  
11 unbelievable.

12 RUDY MEREDITH: Yeah, they won national  
13 championship. So, we have a brand new stadium,  
14 everything. It's just -- they're no joke. The  
15 guys done it great, absolutely a great job there,  
16 great job there.

17 WILLIAM "RICK" SINGER: Have you guys  
18 started beach volleyball yet?

19 RUDY MEREDITH: No. I know it's  
20 popular out in California.

21 WILLIAM "RICK" SINGER: I just thought  
22 it was pre-Title IX. (indiscernible) Title IX,  
23 more girls.

24 RUDY MEREDITH: We got 38 sports at  
25 Yale, 36 sports at Yale.

1 WILLIAM "RICK" SINGER: How many of  
2 them are male?

3 RUDY MEREDITH: We got the same equal  
4 number.

5 WILLIAM "RICK" SINGER: Really?

6 RUDY MEREDITH: Yeah.

7 WILLIAM "RICK" SINGER: That's because  
8 you don't have scholarships, right?

9 RUDY MEREDITH: Yeah, we have no  
10 scholarship. But we don't have--

11 WILLIAM "RICK" SINGER: Like... 38?  
12 What do you have 38 sports?

13 RUDY MEREDITH: You know, you got the  
14 fencing, you got squash, gymnastics, sailing, you  
15 know, all the crews. Because they put the crews,  
16 it's like three -- you got heavyweight,  
17 lightweight crew. You have that. You have track  
18 and field. You have track and field and cross-  
19 country. So, that's two sports right there.

20 WILLIAM "RICK" SINGER: She must have a  
21 really big budget.

22 RUDY MEREDITH: Yeah, yeah, yeah. It's  
23 a big budget. It's a big budget. It's just  
24 trying to keep everything --

25 WILLIAM "RICK" SINGER: What's the

1 stress point for you?

2 RUDY MEREDITH: Stress point for me is  
3 probably admissions, probably. Not, not, not  
4 getting them in, but the number of spots that we  
5 get. Because we used to have, used to have more.  
6 And then they cut back on that, probably, with  
7 extraneous stuff for us. But it's doable. It's  
8 doable. I got five more years, and then I'll --

9 WILLIAM "RICK" SINGER: How is the  
10 men's coach?

11 RUDY MEREDITH: He's getting better.  
12 He was assistant coach at Michigan State. And  
13 he's doing better. He had to learn how to be a  
14 head coach, and coach at an Ivy League school at  
15 the same time. And that was a problem the first  
16 couple of years, because he was trying to do  
17 things like he did at Michigan State. And you  
18 can't do what you do at Michigan State at Yale,  
19 you know, and you learn how to be a head coach  
20 for the first time. So, this is the first time  
21 you head coach. Now, for like, for me, I was  
22 assistant coach at Yale before I was the head  
23 coach. So, I was the assistant coach at the  
24 place. I ended up being head coach. So, I knew  
25 kind of how things were being run because I was -

1 -

2 WILLIAM "RICK" SINGER: You're already  
3 there.

4 RUDY MEREDITH: I was already there.  
5 So, I think that's -- was my advantage. I think  
6 he had that two years of trying to figure it out.

7 WILLIAM "RICK" SINGER: And is your...

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

C E R T I F I C A T I O N

I, Sonya Ledanski Hyde, certify that the  
foregoing transcript is a true and accurate  
record of the proceedings.

A handwritten signature in cursive script that reads "Sonya M. Ledanski Hyde". The signature is written in dark ink on a light-colored background.

---

Veritext Legal Solutions  
330 Old Country Road  
Suite 300  
Mineola, NY 11501

Date: November 9, 2020